

1 April 2024

# Consultancy list

## About this document

A list of the contracts and consultancies that have been initiated since establishment of Watertrust Australia is provided in the table below. This list is updated every six months – at the end of March and September.

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

Organisation	Description of contracted services	Start date	Status	Type
<b>Name</b>	Description	Date	Status	Type
<b>Alluvium Consulting Australia</b>	Assist with the development of proposed future projects.	Jul-21	Closed	Time and materials
<b>Alluvium Consulting Australia</b>	Assist with the establishment of a new non-governmental organisation with a mission to improve water and catchment decision making.	Feb-22	Closed	Time and materials
<b>Alluvium Consulting Australia</b>	Secondment to the Watertrust team.	Feb-23	Closed	Time and materials
<b>Alluvium Consulting Australia</b>	Assist with the establishment of a new non-governmental organisation with a mission to improve water and catchment decision-making.	Sep-23	Closed	Time and Materials
<b>Alluvium Consulting Australia</b>	Assist with Watertrust Australia project work.	Dec-23	Closed	Time and Materials
<b>Alluvium Consulting Australia</b>	Participate in the pilot testing of survey (Q study) related to perceptions of Equity, fairness and justice of water management in the Murray-Darling Basin.	Dec-23	Closed	Time and Materials
<b>Alluvium Consulting Australia</b>	Assist in the coordination and management of Watertrust evaluation activities.	Dec-23	Closed	Time and Materials

*Continued on next page...*

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

<b>Organisation</b>	<b>Description of contracted services</b>	<b>Start date</b>	<b>Status</b>	<b>Type</b>
<b>Alluvium Consulting Australia</b>	Assist with planning a project to identify new or modified approaches to water management in the Northern Murray-Darling basin.	Feb-24	Closed	Time and Materials
<b>Anecdote International</b>	Provide business storytelling advice.	Feb-24	Closed	Time and Materials
<b>Arche Holdings</b>	Assist with the preparation of background material, planning and delivery of projects, including projects related to water recovery options for the Murray-Darling Basin Plan.	May-23	Closed	Time and materials
<b>Barma Water Resources</b>	Provide thought partnership and critical appraisal of the conceptualisation, design and delivery of projects.	Mar-22	Closed	Time and materials
<b>Barma Water Resources</b>	Provide thought partnership and critical appraisal of the conceptualisation, design and delivery of projects which seek to understand and address Australia's major water and catchment policy challenges. Undertake river system modelling work and analysis.	Oct-23	Closed	Time and materials
<b>Barratt Mollison Consulting</b>	Assist with the planning and delivery for stakeholder interviews, and preparation of a summary report related to IWM in Greater Adelaide.	Jul-23	Closed	Time and materials
<b>Barratt Mollison Consulting</b>	Explore governance of integrated water management (IWM) in Greater Adelaide: additional input.	Aug-23	Closed	Time and Materials
<b>Barratt Mollison Consulting</b>	Complete reports for Greater Adelaide IWM governance Executive Forum; delivery forum; meetings with stakeholders.	Sep-23	Closed	Time and Materials
<b>Barratt Mollison Consulting</b>	Assist in the planning and delivery of exploring future governance arrangements for IWM for Greater Adelaide.	Oct-23	Open	Time and Materials
<b>Barratt Mollison Consulting</b>	Provide early advice on First Nations engagement arrangements for IWM governance for Greater Adelaide.	Jan-24	Closed	Time and Materials
<b>Barratt Mollison Consulting</b>	Confirm and facilitate the attendance of First Nations representatives at a Greater Adelaide IWM forum.	Jan-24	Open	Time and Materials
<b>Blackwatch Consulting</b>	Assist with the preparation of background material, planning and delivery of projects, including projects related to water recovery options for the Murray-Darling Basin Plan.	May-23	Closed	Time and materials
<b>Bradley J. Moggridge</b>	Assist with the preparation of a potential project brief. Provide advice on project design and approach. Provide advice on stakeholder consultation and engagement. Review drafts.	Sep-21	Closed	Time and materials

*Continued on next page...*

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

<b>Organisation</b>	<b>Description of contracted services</b>	<b>Start date</b>	<b>Status</b>	<b>Type</b>
<b>C&amp;S Connelly Family Trust</b>	Assist with consideration of approaches to portfolio planning, strategic communication for key stakeholders and funder relationships.	Apr-23	Closed	Time and materials
<b>Choiceworks Ltd.</b>	Assist in developing decision-making aids to help with two tasks, (a) structuring project information requirements and associated dialogues and (b) prioritising anticipated project benefits, costs, and risks.	Aug-21	Closed	Fixed price
<b>Chris Auricht</b>	Assist with the design and delivery of a national scale landscape analysis project, which aims to extend Watertrust's understanding and ability to synthesise the data, knowledge and uncertainties surrounding Australia's major water and catchment policy challenges.	Mar-22	Closed	Time and materials
<b>Chris Auricht</b>	Assist Watertrust in extending its understanding and ability to synthesise the data, knowledge and uncertainties surrounding Australia's major water and catchment policy challenges alongside other data management and analytic tasks as required.	Oct-23	Closed	Time and materials
<b>Clear Horizon</b>	Provide advice and assistance with the development of an evaluation framework.	Oct-22	Closed	Fixed price
<b>Compass Resource Management</b>	Assist in designing a success criteria workshop.	Jul-23	Closed	Fixed price
<b>Compass Resource Management</b>	Assist with the design, facilitation, research, and analysis for an initiative focused on catchment management in the Derwent, Tasmania.	Aug-23	Closed	Time and materials
<b>Compass Resource Management</b>	Assist with the design, facilitation, research, and analysis for an initiative focused on governance of IWM in Greater Adelaide.	Aug-23	Closed	Time and materials
<b>Compass Resource Management</b>	Design, facilitate and support the development of a portfolio management system.	Oct-23	Closed	Time and Materials
<b>democracyCo</b>	Assist with the consideration of approaches to deploy and use of a range of approaches to deliberative decision-making.	Oct-21	Closed	Time and materials
<b>Derwent Estuary Program Ltd</b>	Assist with exploring water and catchment issues, and potential opportunities in the Derwent catchment	Apr-23	Closed	Time and materials
<b>Directors Australia</b>	Assist with a Watertrust CEO evaluation.	Dec-22	Closed	Fixed price
<b>Directors Australia</b>	Assist with a Watertrust Board evaluation.	Jan-24	Closed	Fixed price
<b>Envigorate Consulting</b>	Assist with planning an Indigenous roundtable with the Commonwealth Minister for Environment and Water, including preparation of a discussion paper for all participants.	Nov-22	Closed	Time and materials

*Continued on next page...*

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

<b>Organisation</b>	<b>Description of contracted services</b>	<b>Start date</b>	<b>Status</b>	<b>Type</b>
<b>Erin O'Donnell</b>	Assist with the preparation of a potential project brief. Provide advice on project design and approach. Provide advice on stakeholder consultation and engagement. Review drafts.	Sep-21	Closed	Time and materials
<b>First Person Consulting</b>	Undertake an independent evaluation and provide a written report for 2022-23.	Jul-22	Closed	Fixed price
<b>First Person Consulting</b>	Assist with consideration of approaches to evaluating progress and impact.	Oct-22	Closed	Time and materials
<b>First Person Consulting</b>	Develop and execute evaluation plans for initiatives.	Nov-23	Closed	Retainer
<b>Fluid Insights</b>	Assist with the design and development of a project to engage stakeholders on the policy implications of the impacts on irrigators and the environment of a range of plausible future river flow scenarios under a changing climate in the Macquarie Catchment.	Mar-24	Open	Time and Materials
<b>Gilbert + Tobin</b>	Provide legal advice for individual queries as required.	July-23	Open	Time and Materials
<b>Glen Walker</b>	Assist with the consultation and engagement of Northern Territory Government (NTG) staff on NTG's approach to groundwater modelling.	Mar-24	Open	Time and Materials
<b>Hugh Turrall</b>	Provide thought partnership and critical appraisal of the conceptualisation, design, and delivery of projects.	Mar-22	Closed	Time and materials
<b>Joely Taylor</b>	Provide editorial services for the "Equity, fairness and justice in water policy: literature review" report/paper.	Nov-23	Closed	Time and Materials
<b>John Fargher &amp; Associates</b>	Assist with consideration of approaches to evaluating progress and impact.	Oct-22	Closed	Time and materials
<b>Katherine Bode</b>	Assist with digital humanities work and advice as required for the Equity, fairness and justice in water reform project.	May-23	Closed	Time and materials
<b>Kerry Nixon</b>	Assist with Equity, justice and fairness research	Jun-23	Closed	Time and materials
<b>La Trobe University</b>	Provide expert assistance and advice to project design and planning for a project considering Equity, justice and fairness in water policy, by Katie Holmes.	Mar-23	Closed	Time and materials
<b>La Trobe University</b>	Provide expert assistance and advice to project considering Equity, justice and fairness in water policy, by Nicholas Barry and Finley Watson.	Jul-23	Closed	Time and materials

*Continued on next page...*

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

<b>Organisation</b>	<b>Description of contracted services</b>	<b>Start date</b>	<b>Status</b>	<b>Type</b>
<b>Leslie “Phil” Duncan</b>	Assist with planning and delivery of an Indigenous roundtable with the Commonwealth Minister for Environment and Water, including Co-Chairing the event.	Dec-22	Closed	Time and materials
<b>Lilian Pearce</b>	Assist with the Equity, fairness and justice in Water Policy project, individual data stories, and other tasks.	Jun-23	Closed	Time and materials
<b>Lucy Parry</b>	Research consultancy for the design, implementation and analysis of a Q-methodology study and other work as required.	Oct-23	Closed	Time and Materials
<b>Marsden Jacobs</b>	Assess institutional and funding arrangements for Greater Adelaide IWM governance.	Dec-23	Closed	Time and Materials
<b>Max Hardy Consulting</b>	Co-design, facilitate and supply table hosts for the Watertrust Annual Gathering in Canberra, 25 and 26 August, 2022.	Aug-22	Closed	Fixed price
<b>Max Hardy Consulting</b>	Provide design and facilitation services for the second Watertrust Annual Gathering.	Jun-23	Closed	Fixed price
<b>Noisy Boy Media</b>	Provide writing and editorial services for a website content review and redrafting, funder communication, and news story item development.	Oct-23	Closed	Time and Materials
<b>Noisy Boy Media</b>	Develop and draft communications products.	Dec-23	Closed	Retainer
<b>Paper Giant</b>	Assist with the design and planning for a Q-methodology study on the understanding of equity, fairness and justice in the context of Australian water policy reform.	Feb-24	Closed	Fixed
<b>Peter Mares</b>	Assist with research, drafting, editing, review and consultation for a set of data stories.	Feb-23	Closed	Time and materials
<b>Petra Lundgren</b>	Provide analysis, critical review and synthesis of information related to the design and delivery of the initiatives.	Sep-22	Closed	Time and materials
<b>Poh Ling Tan</b>	Provide high-level advice on the approach and outputs of IWM governance for Greater Adelaide.	Jan-24	Closed	Time and Materials
<b>Ramsay Investments</b>	Assist with the design and development of a project to engage irrigators, environmental water managers, and policymakers in dialogue on the policy implications of the impacts on irrigators and the environment of a range of plausible future river flow scenarios under a changing climate.	Dec-23	Closed	Time and Materials
<b>Restore Blue Advisory</b>	Assist with the preparations for a National First Nations Water Roundtable being hosted by ANU, ILSC and NNTC on 16 and 17 May 2023. Contribute to the background paper. The services are to be provided by Emma Carmody.	May-23	Closed	Time and materials

*Continued on next page...*

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

<b>Organisation</b>	<b>Description of contracted services</b>	<b>Start date</b>	<b>Status</b>	<b>Type</b>
<b>Restore Blue Advisory</b>	Assist with the identification of options for unlocking the economic potential of water for Aboriginal people in Cape York.	Mar-24	Closed	Time and Materials
<b>Ruby Ekkel</b>	Assist with archival research, review and consultation for a set of Watertrust Australia data stories.	Feb-23	Closed	Time and materials
<b>SGS Economics and Planning</b>	Assist with planning for an Indigenous roundtable with the Commonwealth Minister for Environment and Water. Prepare a discussion paper for all participants.	Nov-22	Closed	Time and materials.
<b>SGS Economics and Planning</b>	var 1. Assist with the preparations for a National First Nations Water Roundtable being hosted by ANU, ILSC and NNTC on 16 and 17 May 2023. Contribute to the background paper. The services are only to be provided by Dr Ed Wensing.	Apr-23	Closed	Time and materials.
<b>SGS Economics and Planning</b>	var 2. Finalise preparation of a background paper for the National First Nations Water Roundtable being hosted by ANU, ILSC and NNTC on 16 and 17 May 2023. Participate in post-roundtable evaluations of outcomes with Watertrust Australia and other stakeholders as needed.	May-23	Closed	Time and materials.
<b>SGS Economics and Planning</b>	var 3. Prepare a "landscape map" of the role of the different First Nations bodies in the water space across Australia; and consult working group members on group's role, mandate, institutional home, membership, governance, activities. Prepare working paper on landscape mapping, summarising group member feedback, and present options for working group to meet their aspirations of becoming an effective voice for the First Nations water rights and interests in the national water reform agenda. Participate in the next meeting of the working group in Sept 2023.	Jul-23	Closed	Time and materials.
<b>SGS Economics and Planning</b>	var 4. Finalise the discussion paper that presents the landscape mapping, summarizes the feedback from the individual members and presents the governance options for a re-framed working group (or similar new body). Participate in the next meeting of the working group in October or November 2023 and document the outcomes and next steps (if any).	Sept-23	Closed	Time and materials.
<b>SGS Economics and Planning</b>	Support the development and use of a landscape map of organisations in Australia that have a role in furthering First Nations water rights and interests, to identify and define specific options for a new water body to further First Nations' interests in national water reform.	Nov-23	Closed	Time and Materials
<b>Think HQ</b>	Assist with the Watertrust website rebuild project.	Jul-22	Closed	Fixed price

*Continued on next page...*

**Table 1: List of contracts and consultancies since the establishment of Watertrust Australia, July 2021 to end March 2024**

Organisation	Description of contracted services	Start date	Status	Type
Think HQ	Advice and support for strategic communications to meet goals of organisation.	Mar-23	Closed	Time and materials
Think HQ	Provide services to prepare a high level strategic communications approach and test and trial new communication materials.	Apr-23	Closed	Fixed price
Truii	Assist with the scoping, design, costing and any preliminary work for the development of a series of data narratives based on research and development work behind Watertrust Australia for online publication.	Jul-22	Closed	Time and materials
University of Melbourne	Prepare a detailed scoping document and draft report analysing and summarising how laws related to freshwater adopt or reflect understandings of equity and justice.	Sep-23	Closed	Fixed price
University of Melbourne	Deliver a final report consisting of: (i) An IPCC-style 'summary for policymakers' headline report with all major findings across all jurisdictions and sections summarising any major differences between them or specific issues that arise in a subset of jurisdictions. (ii) A sub-report for each jurisdiction with all relevant detail, each of which is capable of standing alone.	Sep-23	Closed	Fixed price
University of Canberra	Research consultancy for the design, implementation and analysis of a Q-methodology study.	Oct-23	Closed	Time and Materials
University of South Australia	Assist in two co-design workshops to develop initial concepts for data stories to be held on 29 May 2023 and 6 June 2023.	May-23	Closed	Fixed price
URPS	Prepare, facilitate and contribute to reporting for an Executive Forum for governance of IWM for Greater Adelaide.	Oct-23	Closed	Time and Materials
Water Science Pty Ltd	Assist with the preparation of an evidence synthesis on <i>Northern Murray-Darling Basin management options and planning</i> and contribute to future evidence syntheses.	Jun-23	Closed	Time and materials